

Event Schedule

*Breakouts for CAGNY Members Only

February 16, 2021

8:00 AM-8:30 AM	Webcast Presentation - General Mills, Inc. Jeff Harmening – Chairman and Chief Executive Officer Kofi Bruce – Chief Financial Officer Ivan Pollard – Chief Marketing Officer
8:40 AM-9:10 AM	Video Breakout - General Mills, Inc.* Moderator: Jeff Siemon – Vice President, Investor Relations
9:20 AM-9:50 AM	Webcast Presentation - Conagra Brands Sean Connolly - President and Chief Executive Officer Dave Marberger – Executive Vice President and Chief Financial Officer
10:00 AM-10:30 AM	Video Breakout - Conagra Brands* Moderator: Brian Kearney - Vice President, Investor Relations
10:40 AM-11:10 AM	Webcast Presentation – Unilever Alan Jope - Chief Executive Officer
11:20 AM-11:50 AM	Video Breakout - Unilever* Moderator: Richard Williams – Head of Investor Relations
11:50 AM-12:30 PM	Presentation/Breakout - Church & Dwight Co., Inc. Matt Farrell - Chairman and Chief Executive Officer Rick Dierker - Executive Vice President & Chief Financial Officer
12:30 PM-1:00 PM	Webcast Presentation – Sysco Kevin Hourican - President and Chief Executive Officer Aaron Alt - Executive Vice President and Chief Financial Officer
1:10 PM-1:40 PM	Video Breakout - Sysco* Moderator: Neil Russell - SVP, Corporate Affairs & Chief Communications Officer

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1:50 PM-2:20 PM	Webcast Presentation - Mondelez International Dirk Van de Put – Chairman & Chief Executive Officer Luca Zaramella – Executive Vice President & Chief Financial Officer
2:30 PM-3:00 PM	Video Breakout - Mondelez International* Moderator: Shep Dunlap - Vice President Investor Relations
3:10 PM-3:40 PM	Webcast Presentation - Kraft Heinz Company Miguel Patricio - Chief Executive Officer Paulo Basilio - Chief Financial Officer Carlos Abrams-Rivera - U.S. Zone President Rafael Oliveira - International Zone President
3:50 PM-4:20 PM	Video Breakout - Kraft Heinz Company* Moderator: Chris Jakubik - Head of Investor Relations
4:30 PM-5:00 PM	Webcast Presentation – Ingredion Inc. James P. Zallie - President and Chief Executive Officer James Gray - Executive Vice President and Chief Financial Officer
5:10 PM-5:40 PM	Video Breakout – Ingredion Inc.* Moderator: Tiffany Willis - Vice President, Investor Relations and Corporate Communications Officer

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8:00 AM-8:30 AM	Webcast Presentation - Kellogg Company Steve Cahillane - Chairman and Chief Executive Officer Amit Banati - Chief Financial Officer Monica McGurk - Chief Growth Officer Amy Senter - Vice President Sustainability & Chief Sustainability Officer Nigel Hughes - Senior Vice President Global Research & Development
8:40 AM-9:10 AM	Video Breakout - Kellogg Company* Moderator: John Renwick - VP Investor Relations & Corporate Planning
9:20 AM-9:50 AM	Webcast Presentation - The J. M. Smucker Co. Mark Smucker - President & Chief Executive Officer Tucker Marshall - Chief Financial Officer
10:00 AM-10:30 AM	Video Breakout - The J. M. Smucker Co.* Moderator: Aaron Broholm - Vice President of Investor Relations
10:40 AM-11:10 AM	Webcast Presentation - International Flavors & Fragrances, Inc. Andreas Fibig – Chairman & Chief Executive Officer Rustom Jilla – Executive Vice President & Chief Financial Officer Michael DeVeau – Chief Investor Relations & Communications Officer
11:20 AM-11:50 AM	Video Breakout - International Flavors & Fragrances, Inc.* Moderator: Michael DeVeau – Chief Investor Relations & Communications Officer
11:50 AM-12:30 PM	Presentation/Breakout - Nomad Foods Stefan Descheemaeker – Chief Executive Officer Samy Zekhout – Chief Financial Officer Taposh Bari – Investor Relations & Corporate Strategy

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12:30 PM-1:00 PM	Webcast Presentation - Altria Group Billy Gifford – Chief Executive Officer Sal Mancuso – Executive Vice President and Chief Financial Officer
1:10 PM-1:40 PM	Video Breakout - Altria Group* Moderator: Mac Livingston - VP Investor Relations
1:50 PM-2:20 PM	Webcast Presentation – PepsiCo Hugh Johnston - Vice Chairman and Chief Financial Officer
2:30 PM-3:00 PM	Video Breakout - PepsiCo* Moderator: Ravi K. Pamnani - SVP, PepsiCo Investor Relations
3:10 PM-3:40 PM	Webcast Presentation - Performance Food Group George Holm – Chairman, President & Chief Executive Officer Jim Hope – Executive Vice President & Chief Financial Officer
3:50 PM-4:20 PM	Video Breakout - Performance Food Group* Moderator: Bill Marshall – Vice President of Investor Relations
4:30 PM-5:00 PM	Webcast Presentation - The Hershey Company Michele Buck - Chairman, President, and Chief Executive Officer Steve Voskuil - Senior Vice President and Chief Financial Officer
5:10 PM-5:40 PM	Video Breakout - The Hershey Company* Moderator: Melissa Poole - Vice President Investor Relations

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- 8:00 AM-8:30 AM Webcast Presentation - Kerry Group
Edmond Scanlon - Chief Executive Officer
Marguerite Larkin – Chief Financial Officer
William Lynch – Head of Investor Relations
Juan Aguiriano – Group Head of Sustainability
- 8:40 AM-9:10 AM Video Breakout - Kerry Group*
Moderator: Daniel O’Connell – Investor Relations Manager
- 9:20 AM-9:50 AM Webcast Presentation - The Procter & Gamble Company
Jon R. Moeller - Vice Chairman, Chief Operating Officer and
Chief Financial Officer
- 10:00 AM-10:30 AM Video Breakout - The Procter & Gamble Company*
Moderator: John Chevalier - Senior Vice President, Investor
Relations
- 10:40 AM-11:10 AM Webcast Presentation - Imperial Brands PLC
Stefan Bomhard - Chief Executive Officer
- 11:20 AM-11:50 AM Video Breakout - Imperial Brands PLC*
Stefan Bomhard - Chief Executive Officer
Peter Durman - Director of Investor Relations
James King - Senior Investor Relations Manager
- 11:50 AM-12:30 PM Presentation/Breakout - TreeHouse Foods
Steve Oakland - Chief Executive Officer & President
Bill Kelley - Executive Vice President & Chief Financial Officer

Moderator: PI Aquino – Vice President, Investor Relations
- 12:30 PM-1:00 PM Webcast Presentation - British American Tobacco plc
Jack Bowles - Chief Executive
Tadeu Marroco - Finance Director
- 1:10 PM-1:40 PM Video Breakout - British American Tobacco plc*
Moderators: Mike Nightingale – Group Head of Investor
Relations
Victoria Buxton – Senior Investor Relations Manager

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1:50 PM-2:20 PM	Webcast Presentation - Spectrum Brands Holdings, Inc. David Maura - Executive Chairman and Chief Executive Officer Randy Lewis – Executive Vice President and Chief Operating Officer
2:30 PM-3:00 PM	Video Breakout - Spectrum Brands Holdings, Inc.* Moderator: Kevin Kim - DVP Investor Relations
3:10 PM-3:40 PM	Webcast Presentation - Kimberly Clark Corporation Mike Hsu - Chairman and Chief Executive Officer Maria Henry – Chief Financial Officer Alison Lewis - Chief Growth Officer
3:50 PM-4:20 PM	Video Breakout - Kimberly Clark Corporation* Moderator: Paul Alexander - Vice President Investor Relations
4:30 PM-5:00 PM	Webcast Presentation - The Clorox Company Linda Rendle - Chief Executive Officer Kevin Jacobsen - Executive Vice President and Chief Financial Officer
5:10 PM-5:40 PM	Video Breakout - The Clorox Company* Moderator: Lisah Burhan – Vice President Investor Relations

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February 19, 2021

8:00 AM-8:30 AM	Webcast Presentation – Nestlé S. A. François-Xavier Roger – Executive Vice President, Chief Financial Officer Laurent Freixe – Executive Vice President, CEO Zone Americas
8:40 AM-9:10 AM	Video Breakout - Nestlé S. A.* Moderator: Luca Borlini - Head of Investor Relations
9:20 AM-9:50 AM	Webcast Presentation - L'Oréal Jean-Paul Agon - Chairman & Chief Executive Officer Nicolas Hieronimus - Deputy Chief Executive Officer in charge of Divisions Christophe Babule – Chief Financial Officer
10:00 AM-10:30 AM	Video Breakout - L'Oréal * Moderator: Françoise Lauvin - Head of Investor Relations
10:40 AM-11:10 AM	Webcast Presentation - The Coca-Cola Company James Quincey - Chairman and Chief Executive Officer John Murphy - Chief Financial Officer
11:20 AM-11:50 AM	Video Breakout - The Coca-Cola Company* Moderator: Tim Leveridge – Vice President, Investor Relations, Financial Planning & Analysis
11:50 AM-12:30 PM	Presentation/Breakout - Newell Brands Ravi Saligram – President & Chief Executive Officer Christopher Peterson – Chief Financial Officer and President, Business Operations Moderator: Sofya Tsinis - Vice President Investor Relations

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CAGNY

CONSUMER ANALYST GROUP
of NEW YORK

February 19, 2021

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| 12:30 PM-1:00 PM | Webcast Presentation - Colgate-Palmolive Company
Noel Wallace - Chairman, President & Chief Executive Officer
Patricia Verduin - Chief Technology Officer |
| 1:10 PM-1:40 PM | Video Breakout - Colgate-Palmolive Company*
Moderator: John Faucher - Chief Investor Relations Officer |
| 1:50 PM-2:20 PM | Webcast Presentation - Herbalife Nutrition
John Agwunobi - Chairman and Chief Executive Officer
John DeSimone - President
Alex Amezquita – Chief Financial Officer
Eric Monroe - Sr. Director, Investor Relations |
| 2:30 PM-3:00 PM | Video Breakout - Herbalife Nutrition*
Moderator: Eric Monroe – Senior Director, Investor Relations |

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